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International Travel and Tourism Exports and the New York Economy

Anastasia Xenias, PhD, and Ron Erdmann¹

U.S. Department of Commerce

The United States is exceptionally positioned within the global tourism industry. The U.S. ranks first in international visitor spending and second in international traveler volume.² Travel and tourism is America's largest service export and a major jobs engine. Within the United States, New York holds a dominant position in terms of both international visitor arrivals and spending, placing New York at the top of the global tourism industry. In 2010, five states dominated the share of international visitation within the United States—New York (33 percent), Florida (22 percent), California (21 percent), Nevada (10 percent) and Hawaii (8 percent), in respectively. New York City accounts for nearly one third of all international arrivals to the United States, and ranks as either first or second among destinations of choice in international traveler surveys.³ In terms of national employment, New York City ranks fourth in travel and tourism related jobs.⁴ As international travel and tourism is forecast to grow considerably over the next five years, the New York economy stands to benefit extensively. Below we present some key elements describing the importance of this service export sector to the New York economy, both city and state.

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² Based on data from the World Tourism Organization (<http://unwto.org>)

³ All travel and tourism related data, facts and figures are from the U.S. Department of Commerce International Trade Administration Office of Travel and Tourism Industries, unless otherwise specified. Multiple destinations visited data is collected on overseas travelers to the U.S. meaning the share of visits will far exceed 100 percent.

⁴ Harvard Business School industry clusters.

I. U.S. Tourism Exports

In 2010, a record of just under 60 million international travelers came to America for tourism purposes, nearly 5 million more than the year before, representing an 9 percent increase in the total number of international visitors over 2009. These travelers spent over \$134.4 billion getting to the U.S. on American air carriers and during their stay⁵ representing an increase of 12 percent, and supporting jobs for 1.1 million Americans while bolstering U.S. trade accounts. Because international traveler spending by visitors to the United States exceeds the spending by Americans going abroad, the U.S. has maintained a trade surplus in travel and tourism exports every year since 1989. In 2010, that trade surplus amounted to over \$32 billion. Travel and tourism is America’s largest services sector export, accounting for 24 percent of U.S. services exports and 7 percent of all exports (goods and services combined). Overall, travel and tourism is the nation’s fourth largest export industry.

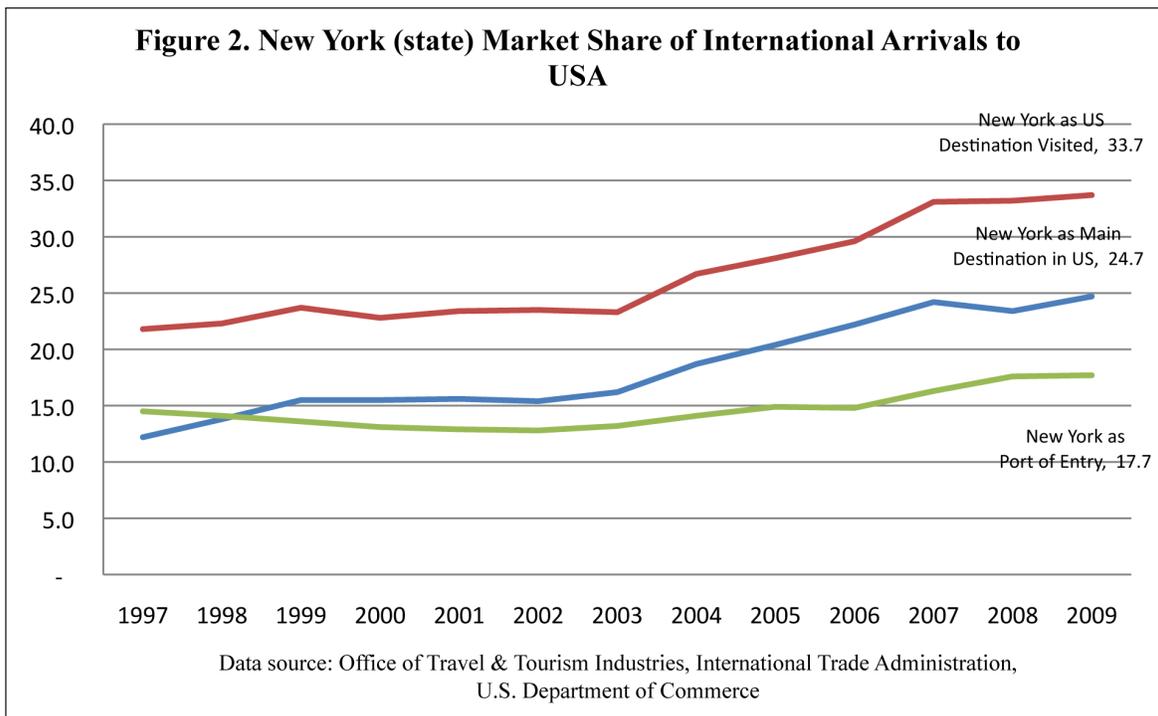


⁵ The spending data is reported in current or nominal dollars, not adjusted for inflation. This figure is based on U.S. Department of Commerce data. Visa International estimates an increase in international visitor spending of 18 percent in 2010 over 2009 based on data from their non-U.S. credit card holders who spent \$34 billion in 2010 vs. \$29 billion in 2009 visiting the United States.

II. The Central Position of New York City and New York State

New York City ranks as either first or second among destinations of choice for international travelers to the United States. In 2010, New York City welcomed 48.7 million total visitors including 9.7 million international travelers, receiving total visitor spending (domestic and international) of \$31 billion, an increase of 9 percent over 2009,⁶ with international visitors contributing a disproportionate amount of that total during their stay. The record number of tourists surpassed previous totals in both domestic and international arrivals. There is no question that travel and tourism is now a critical industry for New York City, with international tourism driving economic activity in this sector. The growth rate of international arrivals to New York City in 2010 over 2009 at 11.3 percent significantly outpaced the national average of 9 percent. In direct contrast to the U.S. national average, international visitor spending dominates tourism receipts in New York City.

In 2010, New York state was the most visited state by overseas travelers to the U.S. for the 9th consecutive year, a spot previously held by Florida. New York City, however, has been the number one destination city of overseas travelers to the United States every year visitation estimates were collected starting in 1983. Since 1996, New York City has steadily increased market share from 20 percent of all international arrivals to over 32 percent in 2010, meaning that nearly one third of all international travelers to the United States come to New York City. New York City area airports account for 23 percent of all overseas passenger arrivals (16 percent JFK, 7 percent Newark), compared to 17 percent for Florida airports (Miami, Orlando, Ft. Lauderdale) and 15 percent for California airports (LAX, San Francisco). In other words, New York City's JFK airport alone equals overseas passenger arrivals to all major Florida or California airports.



⁶ Total number of visitors (domestic and international), and total visitor spending tabulated by NYC & Company, New York City's official promotion organization. NYC & Company defines visitors as individuals who made an overnight trip to New York City or traveled 50 miles or more one-way from home for a day trip, exclusive of residents, commuters, and full-time students; and total visitor spending as inclusive of direct spending in all categories experienced by visitors, plus indirect spending by suppliers and induced spending resulting from wages and employee spending.

The largest increases in market share came in the years after the 9/11 terrorist attacks, with market share expanding rapidly from 22 percent in 2000-2003 to add one or three percentage points each year. Even during the bleak year of 2009, when international travel and tourism contracted nationally, New York City was able to increase its piece of the smaller pie from 32.4 percent of all arrivals to the U.S. in 2008 to 32.8 percent in 2009. In 2010, the city's share dipped slightly to 32.1 percent. This was the first drop in market share for New York City since 2003.

New York's dominant position in international travel and tourism has significant benefits for the New York City economy. Research by NYC & Company, for example, shows that tourist dollars spent in New York have saved local residents over \$1,000 in taxes on average for each of the last five years, and that savings has doubled from previous years.⁷ However, New York City's dominant market share does not mean fewer total tourists in other cities or states. New York may have a larger share of the pie, but, as noted above, the pie got a whole lot bigger with the sharp expansion of international traveler arrivals and receipts over the past twenty years.

Data collected through the U.S. Department of Commerce Office of Travel and Tourism Industries (OTTI) International Survey of International Air Travelers⁸ shows the strong preference foreigners have for visiting New York, in general. New York, both city and state, rank as the first or second destination of choice for most international travelers to the United States. The strong overall preference for New York, however, is not without qualifications. Europeans vote for New York by overwhelming majorities, while Asians prefer the West Coast. Hawaii dominates the Japanese market, while California registers as the number one destination for most other Asian travelers to the United States, particularly travelers from Singapore, Taiwan and Korea. Distance may play a role in these preference rankings, with the East Coast being far more accessible to European travelers and the Pacific West being closer to Asian tourists. However, distance does not always determine destination preference. Australian tourists take Manhattan in huge numbers, with over 58 percent of Australians ranking New York City as their number one American destination despite the near 24 hour flights. New Zealanders, by contrast prefer California giving that state 67.7 percent of their USA-bound travelers in 2009. Finally, British travelers may be closer to New York City and represent its largest volume of international tourists, but it's Florida that takes the largest market share of the British market.

Table 1. 2009 Inbound Visitors Selected Top Markets

	New York State Total USA market share (%)	New York City Total USA market share (%)	TOTAL SPENDING (excluding airfare) 2009	Estimated Spending in New York City based on market share
Australia	58.6	57.9	\$2.93 billion	\$1.7 billion
Brazil	38.2	37.9	\$3.32 billion	\$1.3 billion
France	43.6	43.2	\$3.19 billion	\$1.4 billion
Germany	35.6	34.2	\$4.43 billion	\$1.5 billion
Italy	59.2	57.4		
Japan	7.6	7.4	\$9.48 billion	\$702 million
Mexico (air travel only)*	15.7	15.5	\$5.99* billion	\$920 million
Spain	59.9	59.9		
United Kingdom	29	28.1	\$8.75 billion	\$2.46 billion

Data source: Office of Travel & Tourism Industries, International Trade Administration, U.S. Department of Commerce

⁷ Tax data is presented by NYC & Company as available on www.nycgo.com/articles/nyc-statistic-page

⁸ The Survey of International Air Travelers is an on-going primary research program which gathers statistical data about air passenger travelers in the U.S. - overseas and U.S. - Mexican markets. Survey data provides information on passenger trip planning, travel patterns, demographics and spending for two separate populations - non-U.S. residents traveling in the U.S. and U.S. residents traveling from the U.S. The Survey has been conducted on a monthly basis continuously since January 1983.

Similarly, the decades-long visa-waiver status of many European countries may have benefitted New York, again with important qualifications. Until November 2008, when South Korea was added, only Australia, New Zealand, Japan, Brunei and Singapore had visa-waiver status in Asia. Of these, only Australia showed a distinct preference for travel to New York. Meanwhile, as noted above, visa-waiver Brits tend to favor Florida beaches to Broadway. They do, nevertheless, tend to favor the East Coast of the United States over the West Coast. State rank is quite important when considering that 67 percent of all overseas arrivals visit only one state (75 percent for Asians, 65 percent for Europeans). That said, the largest market for international tourism for New York City is the United Kingdom, accounting for more than 10 percent of the total overseas travelers. Second is Canada with nearly 10 percent of all international arrivals (though Canada ranks first for the state as a whole). If Australia is included, we see that over one-quarter of all international visitors to New York are from English-speaking countries.⁹

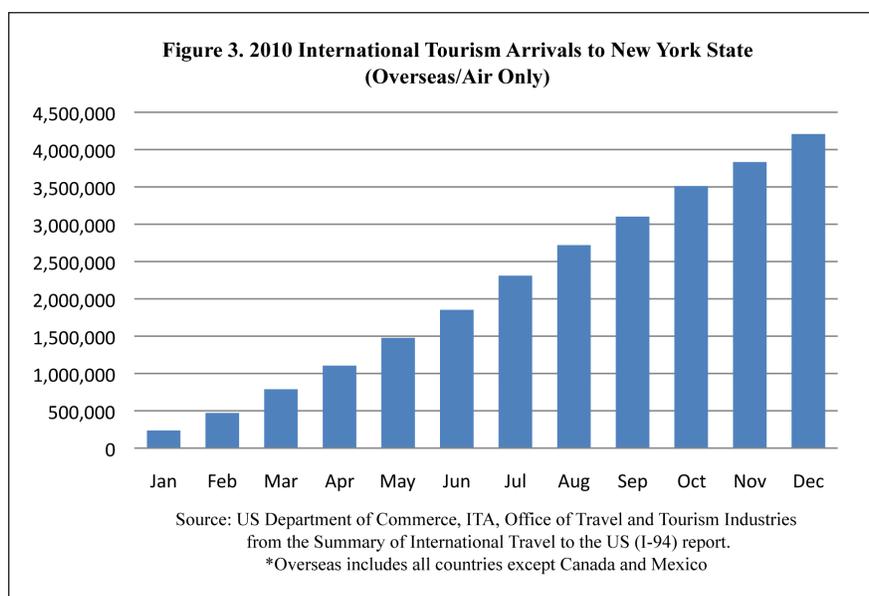
Table 2. Preference Rank by World Region, 2010

	New York State	New York City
Eastern Europe	64.1%	62.4%
Middle East	56.2%	54.8%
Western Europe	39.3%	38.3%
South America	37.3%	36.7%
Asia	14.8%	14.3%

Data source: Office of Travel and Tourism Industries, International Trade Administration, U.S. Department of Commerce

III. International Visitor Profile to New York City

Who are the overseas travelers who visit New York City and are they different than the average traveler to the country? Below we highlight differences between visitors to the city as compared to the country as a whole. The figures reflect data on New York City only. In Table 3 we include respective figures for the state of New York. Given the weight of the city on the state’s tourism profile, the figures are nearly identical, although a few differences are discernable.



⁹ “History of International Travel & Markets” New York City 2000-2009 preliminary results released by NYC & Company on May 15, 2011 based on data from the U.S. Department of Commerce Office of Travel and Tourism Industries.

Based on the OTTI Survey of International Air Travelers, we know that the average overseas traveler to New York City looks to the Internet as their number one source for information to plan their trip (45 percent), followed by the travel agent (37 percent). The overseas visitors use a travel agent to book their air trip 42 percent of the time and another 33 percent used the Internet, much like the average traveler in the United States. The overseas travelers who visit New York City are very independent with only 13 percent taking a package, while the percentage of international travelers to the U.S.A. using a package is a slightly higher 17 percent.

However, when it comes to their main purpose of trip, 60 percent of the overseas travelers to New York City are there for leisure/recreation/holidays compared to 54 percent for the country as a whole making New York more of a leisure destination than business one. Only 14 percent of the overseas visitors to the city were there for business compared to 18 percent for the United States. The length of their trip is 17 nights for the country. Of the 17 nights, New York City kept them within the city for over 7 of those nights. Forty-nine percent of the overseas visitors to New York City visited more than one state while within the country, which is far higher than the 33 percent total for the United States. That is, 49 percent of travelers to N.Y.C. go on to visit other states as well, while only 33 percent of all other travelers to the U.S. visit more than one state. So, while the City is by far the number one destination within the country, travelers are also using it to visit other places while they are here. We also know that 36 percent of the overseas travelers to New York City are first time travelers to the country. This is much higher than the 25 percent national total, a strong indication that international visitors see New York City as the primary place to visit in the United States emphasizing New York City's status as the key gateway to tourism in America.

Because they visit more than one destination, the travelers to New York City are far more mobile than the average traveler to the country. The most popular mode of transportation is by hired car, with most travelers to the city using its taxis and limos (55 percent). This is considerably higher than the 41 percent for the country as a whole. The next mode of transport used is subways and buses (45 percent) which are also much higher than the 26 percent average for the country. To visit other states, travelers take another domestic flight 29 percent of the time, which is slightly higher than the United States average. In contrast, overseas travelers to the City are less likely to have access to a private or company car (21 percent versus 24 percent), and are far less likely to rent a car (19 percent versus 30 percent). By contrast, overseas visitors will use the rail service (19 percent) more so than the average travelers to the country (11 percent). Another major difference in the visitors to New York City when compared to the average overseas travelers to the country is seen in the activity participation while within the country. While shopping (90 percent) and dining in restaurants (85 percent) are by far the dominant activities, they show up in similar shares throughout the country. What is different is the next set of activities for visitors to New York City. Visiting historical sites occurred in almost 61 percent of the city's visitors compared to only 40 percent at the national level. Likewise, sightseeing in cities (59 percent compared to 45 percent), and visiting art galleries/museums (46 percent versus 24 percent) also help define what is unique about the city. Furthermore, going to cultural heritage sites (34 percent) and attending a concert/play/musical (30 percent) were much higher than the 24 percent and 17 percent averages for the country respectively. These high participation levels show the average overseas visitors to the city are packing far more into their trip than an average domestic traveler. Therefore they will have a much higher impact on New York City's many travel related businesses. Participation levels are also higher because leisure travelers tend to be more active while within the country than do visitors here for business or those who visit friends and relatives.

Finally, when we look at the demographics of the overseas visitors to the city it shows that 54 percent of the visitors are males. The average age of men is 41 and the average age for women is 38. Both are very similar to the national average. The average income of overseas visitors to New York City, in 2010 was \$90,100 also very similar to the average income of all visitors to the U.S. These affluent international visitors also tend to be overwhelmingly in higher skill jobs, with 62 percent of international visitors to both New York City and America declaring their employment as executive/professional or technical in nature. In addition to high levels of professionals, New York City tends to host nearly twice as many international government and military officials as well as more international students than the national average, at least partially resulting from the city's unique position in global affairs as host to the United Nations headquarters.

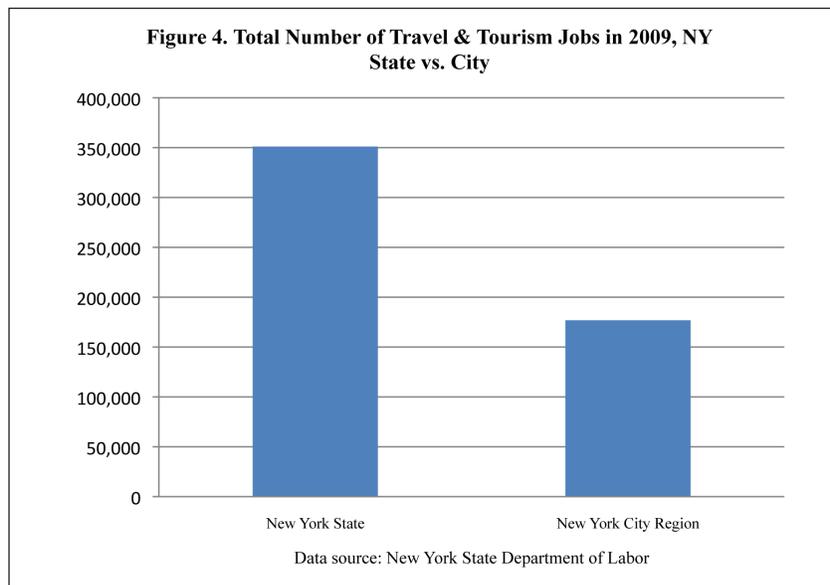
Overseas travelers tend to spend substantially more while in New York City than the rest of the country on hotels (\$586 vs. \$421), gifts (\$464 vs. \$369) and entertainment (\$217 vs. \$172) as compared to the national average. However, far fewer international visitors to New York City travel there by first or business class airfare (6.7 percent) than the U.S. as a whole (13.4 percent), a somewhat surprising outcome given New York's status as a global financial capital.

	New York City	New York State	USA
Internet usage			
For information	45%	44%	43%
For booking	33%	33%	29%
Travel agent usage			
For information	37%	37%	37%
For booking	42%	42%	43%
Use of travel package	13%	13%	17%
Main Purpose of trip			
Leisure	60%	59%	54%
Business	14%	14%	18%
Visit multiple states	49%	49%	33%
First time travelers	36%	35%	25%
Type of transportation used while here			
Taxi/limo	55%	55%	41%
Public transportation	45%	44%	26%
Car rental	19%	20%	30%
Activities favored			
Shopping	90%	90%	88%
Dining	85%	85%	84%
Historical sites	61%	60%	40%
Sightseeing	59%	59%	45%
Art galleries/museums	46%	46%	24%
Performing arts	31%	30%	17%
Data source: Office of Travel and Tourism Industries, International Trade Administration, U.S. Department of Commerce			

IV. International Visitor Spending and New York Jobs

The U.S. Travel Association estimates that 1 out of every 9 American jobs depend on travel and tourism, with international travel spending of foreign visitors during their stay in the U.S. directly supporting 931,000 American jobs in 2010 and \$24.7 billion in wages.¹⁰ The power of travel on employment is especially evident in the current economic climate. Analyzing U.S. Labor Department data, the USTA reports that one out of every five jobs created in America during June 2011 was in the travel and tourism sector, outstripping job creation in other industries in a weak economy.¹¹ While the increase in international visitor arrivals to the United States overall, and New York in particular, is important, it is visitor spending on travel and tourism and related activities (such as shopping, dining, sightseeing and entertainment) that has the greatest impact on employment. Nationally, international visitor spending outpaces domestic visitor spending. The total average spent for all travelers to the USA in 2010 was \$2,240, compared with the average spending of overseas travelers to the USA of \$3,980 in the same year.

As with the nation as a whole, the travel and tourism sector is an important employer in New York City and New York state, buoyed significantly by New York's share in America's tourism exports. Total employment in travel and tourism sectors exceeded 350,000 jobs statewide in 2009, making the industry New York state's third largest employer, behind front office and producer services and financial services (including all finance related activities).¹² This is a very prominent position considering that New York state is the third largest state in terms of overall employment measured in total jobs (behind California and Texas and followed by Florida and Illinois).¹³ In other words, the tourism sector is one of the key employers in one of the highest employment states.

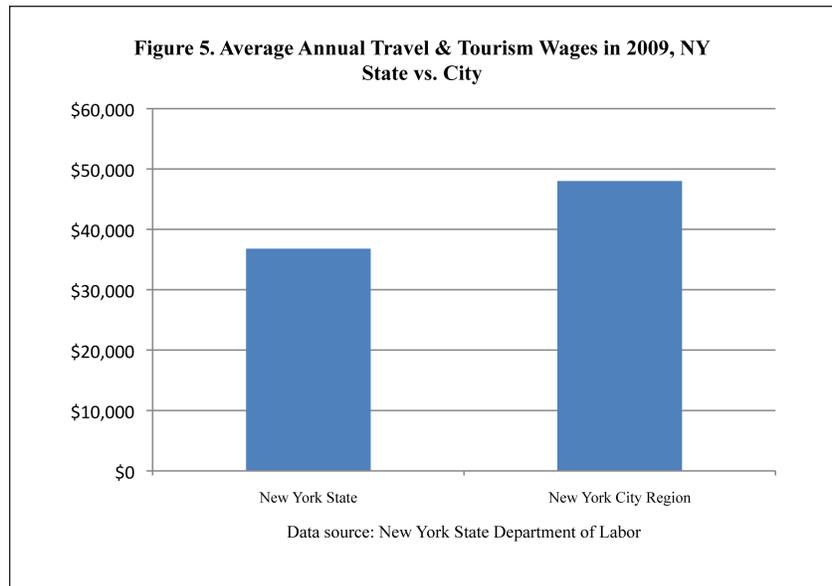


¹⁰ "U.S. Travel Answer Sheet: Facts About a Leading American Industry That's More Than Just Fun," prepared by the U.S. Travel Association and released July 2011. This figure estimates the direct impact of international visitor spending and is, therefore, a conservative figure. Total U.S. travel and tourism related employment exceeds 14 million jobs; this figure represents 1 in 9 American jobs.

¹¹ <http://www.ustravel.org/news/press-releases/more-1-5-jobs-created-june-were-travel-jobs>

¹² New York State Department of Labor, Division of Statistics and Research, Bureau of Labor Market Information, "Industry Clusters in New York's Economy: A Statewide and Regional Analysis," February 2011. The official figure is likely a conservative estimate. By one measure, the actual number New York jobs dependent on travel and tourism is nearly double when direct, indirect and induced impacts are included; for example, in 2009, Tourism Economics estimated that 684,000 jobs were sustained by visitors to New York State in the previous year, or 6.2 percent of all employment. The U.S. Travel Association, examining the power of travel on each American state, estimated a total of 423,000 total New York jobs in the sector in 2008.

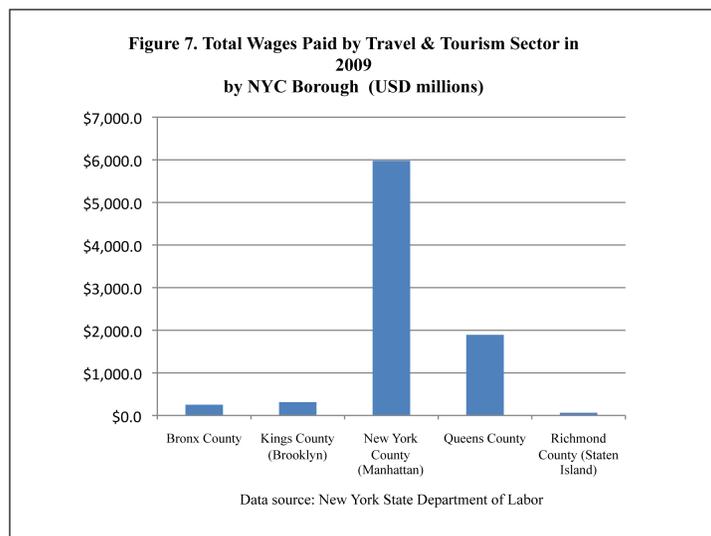
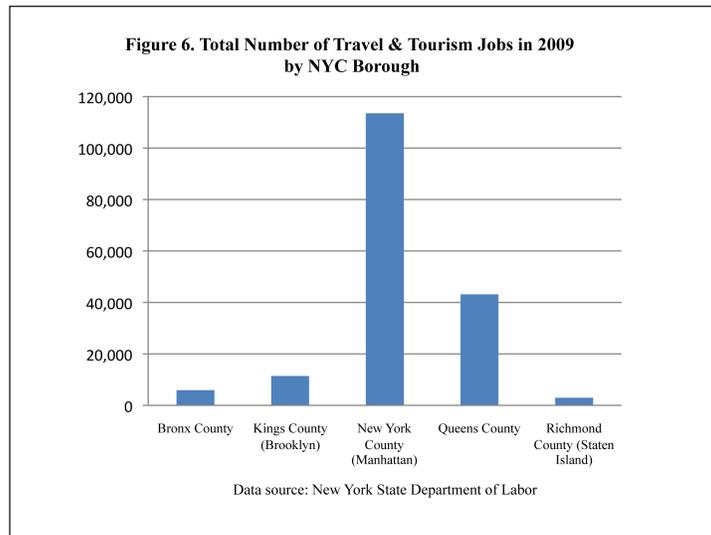
¹³ Occupational Employment Statistics (OES) Highlights prepared by the Bureau of Labor Statistics of the U.S. Department of Labor. Combined, the top five states in terms of total employment account for over one third of all U.S. jobs. Three of these states, New York, Florida and California, also account for nearly two-thirds of all international traveler arrivals.



Although tourism supports jobs throughout the state with over \$12 billion in wages paid in 2009, the largest proportion of travel and tourism related jobs in the state are in New York City. The average annual wages of individual tourism workers in New York City, however, exceeds the state average by approximately \$10,000 a year. Most travel and tourism employment in New York City is concentrated in Manhattan which also generates nearly half of the state's total travel and tourism wages at nearly \$6 billion a year. However a significant number of travel and tourism jobs can be found in Queens reflecting the presence of America's most important international gateway airport, John F. Kennedy Airport, in that borough. The number of travel and tourism jobs, especially in the boroughs outside Manhattan, is expected to increase further in 2011 and following years as a result of a significant increase in the city's hotel room capacity that is also heavily skewed towards adding capacity in neighborhoods and business districts outside Manhattan.

New York City has the highest hotel development growth rate in the United States, averaging 5.7 percent in new hotel room additions annually in the period 2007-2010, and 7.7 percent through April 2011 compared to the same period the prior year. This is a strikingly rapid development when compared to an average annual growth rate in hotel room capacity of 1.1 percent annually during the twenty year period from 1988-2008. Moreover, the economic downturn following the financial crisis of 2008-2009 had little impact on hotel development in New York City. Overall the city's hotel room inventory grew from 72,625 in 2008 to approximately 90,000 rooms expected by the close of 2011, a cumulative increase of 24 percent. On average, 42 percent of new hotel properties built between 2008 and 2011 have been outside Manhattan, adding 2,600 hotel rooms in Queens, Brooklyn, the Bronx and Staten Island, driven by the arrival or expansion of national hotel chains to those boroughs.¹⁴

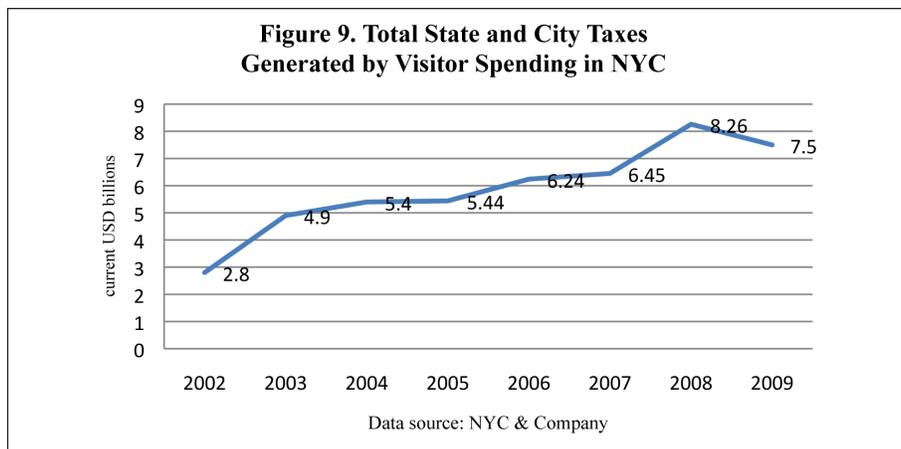
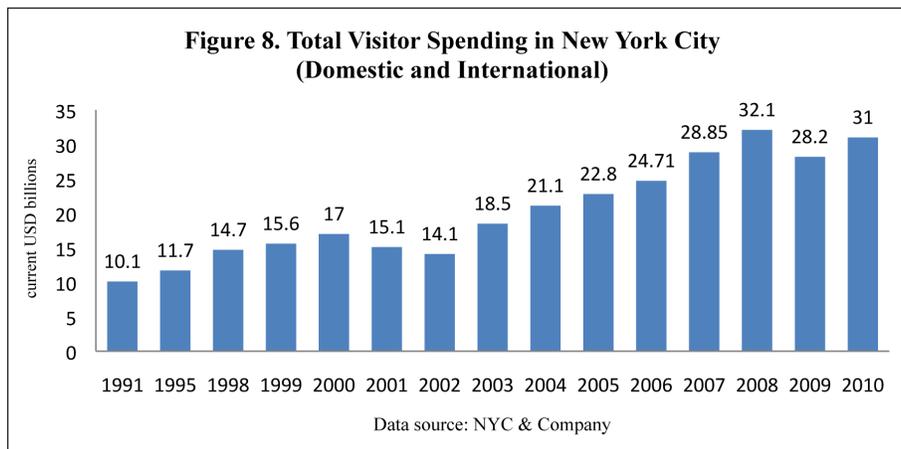
¹⁴ "Hotel Development in NYC" New York City Briefing Sheet 2011 – summer update, issued May 12, 2011 by NYC & Company.



International visitor spending positively impacts New York City employment as well as tax revenue. The U.S. Department of Commerce Office of Travel and Tourism Industries estimates that overseas travelers to the United States who visited New York City spend on average \$3,652 per trip, or approximately 10 percent more than the average for travelers who come to America but do not visit New York. In 2010, over 8.3 million overseas travelers visited New York arriving by air. Total overseas visitor spending on trips to the United States that included New York City produced over \$30 billion in spending including international airfare on U.S. carriers. When airfare is excluded, the average overseas traveler to New York spent \$2295 per trip in 2010, or a total of over \$19 billion on their trip to the United States. Half of those travelers visited only New York, while another 25 percent visited only one additional state and 12 percent visited two additional states while a very small proportion visiting several states. Thus, although New York is a gateway to the United States, it still retains a large portion of the revenue spent by travelers using it as a gateway or a singular destination.

Total visitor spending in New York City (domestic and international) has doubled since 2001 and tripled over the past twenty years. The growth rate in visitor spending in the city has far surpassed even the significant increase of the state as a whole where total traveler spending grew from \$35 billion in 2001 to \$54 billion in 2010, a 35 percent increase. NYC & Company, the city’s official tourism promotion authority, estimates that international travelers to the city generate over half of all visitor spending. By one estimate, international travelers generate approximately one third of all tourism spending for the state as a whole.¹⁵

The dollars spent by international travelers' matters tremendously. The economic impact of travel and tourism extends beyond direct and indirect employment in the sector. International visitor spending contributes significantly to New York's tax revenues and therefore to city and state budgets. Total tax receipts related to travel and tourism spending (domestic and international) exceeded \$10 billion in 2010 for New York State as a whole. Only three states showed total tax revenues from travel and tourism at \$10 billion or more—California, Florida and New York. These were followed by Texas with \$8.3 billion and Illinois with \$5.5 billion in tax revenues attributed to the tourism industry. Twenty-six states and the District of Columbia had tourism related tax revenue of under \$5 billion (of these, 8 showed revenue under \$2.5 billion) and 19 states had tax revenue from tourism under \$1 billion (of these, 12 showed revenue under \$500 million).¹⁶ In other words, New York stands far above 47 of the 50 states and the District of Columbia in terms of direct budgetary benefits from the travel and tourism industry. New York City generates the bulk of travel and tourism related tax revenue for the state; near 80 percent of total tax receipts generated by travel to New York City accounting for 25 percent of the state's total tax receipts, while travel and tourism generates more than twice the amount in city taxes as it does in state taxes (an estimated \$2.62 billion was collected by New York City in local taxes as a result of travel in 2009 compared to \$1.2 billion in state taxes). Because international visitors to New York City account for half of all tourism spending, international travel also has a disproportionate impact on tax revenue for both the city and the state.



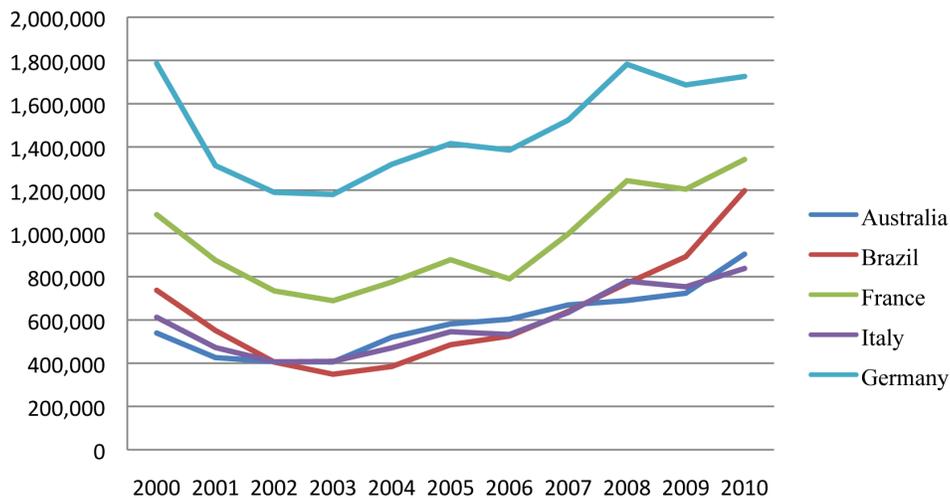
¹⁵ A recent study by consulting firm Tourism Economics estimating the economic impact of the travel and tourism industry on New York State noted that in 2008 28 percent of all visitor spending in the state was from international travelers. http://www.cnyrpd.org/docs/minutes/2009-04_nys_tourismeconomicimpact.pdf

¹⁶ Some examples of tourism related tax revenues collected by states in 2010 are as follows: California \$14.9 billion, Florida \$10.5 billion, Texas \$8.3 billion, Illinois \$5.5 billion, Georgia \$4.2 billion, Nevada \$4.3 billion, North Carolina \$2.8 billion, Colorado \$2.6 billion, Arizona \$2.2 billion, South Carolina \$1.6 billion, DC \$1.3 billion, Louisiana \$1.2 billion, Alaska \$344.1 million, Vermont \$236.5 million. Data from official state statistics modeled and summarized for each state by the U.S. Travel Association under "The Power of Travel: Economic Impact of Travel and Tourism" <http://www.poweroftravel.org>.

V. Forecast

New York holds a dominant market share for five of the top ten markets for U.S. travel and tourism exports by 35 percent or more. In other words, New York is the U.S. destination of choice for visitors from five of America’s the top ten tourism export markets by 35 percent or more. In the next five year period ending in 2016, arrivals from all countries where New York holds a dominant market share is expected to increase, albeit at varying rates. The largest increases from New York’s top markets are expected to come from Brazil and Australia. The Office of Travel and Tourism Industries (OTTI) forecasts that tourist arrivals from Brazil to the United States are expected to expand by 15 percent in 2012 over the current year and by 150 percent in 2016 over 2010, the third largest increase in travelers over this period. Arrivals from Australia are expected to increase by 11 percent in 2012 over 2011 and by 82 percent in 2016 over 2010, the fifth largest increase in travelers to the U.S. in this period. New York is the destination of choice for travelers from both markets, implying that New York City stands to benefit disproportionately from the projected expansion. Arrivals from other top New York City markets are also expected to increase over the five year period, with 36 percent more travelers from Germany by 2016, 57 percent from France and 23 percent from Italy. New York’s top market overall, the United Kingdom, will also send 35 percent more visitors to the U.S. in 2016 than it did in 2011, which will, however, likely benefit Florida more than New York if current preference trends hold.

Figure 10. Annual Visitation to USA from Top 10 Markets Where New York Holds Dominant Market Share



Data source: Office of Travel & Tourism Industries, International Trade Administration, U.S. Department of Commerce

According to the current Department of Commerce OTTI forecast, the United States would see 6 percent to 8 percent annual growth rates in visitor volume over the 2012 - 2016 period. By 2016 this growth would produce 89 million visitors, a 49 percent increase and an additional 29 million visitors compared to 2010. The North America world region will account for half (51 percent) of the total visitor growth of 29 million visitors. Asia (+20 percent), Western Europe (+12 percent), and South America (+9 percent) are expected to account for the bulk of the remaining 49 percent of total growth in visitor volume forecast in 2016 compared to 2010 actual volume. All world regions are forecast to grow over the period and all but two of the top 40 visitor origin countries are forecast to grow from 2010 through 2016 (Ireland and Jamaica are the exceptions). Of the top 20 markets for U.S. travel exports, the largest percentage increases in arrivals over the period 2010 to 2016 are expected from China (232 percent) and South Korea (200 percent) where New York does not hold a dominant market share.

In sum, the travel and tourism industry is a major economic engine for both the state and the city of New York, especially the latter, with international travel and tourism arrivals contributing significantly to economic activity, employment and revenues. New York City lies at the center of America's travel and tourism exports. New York and New York City have done well over the past several years in increasing the share and volume of international travel to the state and city. This has helped the city and state generate revenues and increase employment through the jobs supported by international traveler spending.

The forecast for travel to the United States is good and several of the markets that New York benefits from are poised to show continual growth into the future. In addition, executive policy and legislative initiatives expanding U.S. government support of travel and tourism exports stand to benefit New York, particularly due to its central position in international traveler arrivals to the United States. The Executive Order creating the National Export Initiative sets a goal for America to double exports over the next several years. This goal includes service exports such as travel and tourism, and mandates U.S. government agencies to engage and serve export industries more closely. The Travel Promotion Act passed by the U.S. Congress in 2009 and signed into law by President Obama in 2010 provides for specific targeting of the travel and tourism sector, making available at least \$100 million from fees collected from international visitors for use in marketing the country globally for the purpose of attracting more international visitors. In 2010, NYC & Company CEO George Fertitta was appointed by the U.S. Secretary of Commerce to the eleven-member Board of Directors of the Corporation for Travel Promotion and selected as Vice Chairman, allowing New York to play a critical role in the shaping of this innovative public-private partnership to promote global tourism. Forecasts of future travel trends and governmental policy initiatives should provide a winning combination for the continued success of this industry in New York.

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